

20 January 1972

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1. I am quite satisfied that the BOC has attained all of the objectives outlined in [redacted] introductory letter, probably to a greater degree even than the instructor staff -- and I -- can realize at this point. This is the more satisfying in my case, and to anyone who has spent some time working "on the outside and in the dark" to one extent or another. I would recommend the course to all of these types. I would recommend also that the course be opened up -- and "pushed" -- for non-CTers who have been operating in one way or another for a couple of years at least.

2. Re introductory comments to the classes: I would recommend that the "staff versus students" themes and remarks aside be dropped from the opening comments. Several times during the course, I heard various instructors mentioning a sense of antagonism developing between the two groups. This antagonism -- although I don't think the spirit ever developed to the degree of true antagonism -- was in large measure created from the moment of those opening comments. Instructor/staff over-reaction then fostered and perpetuated it. Sitting somewhere in between -- as neither instructor/staff nor member of the CT student majority -- I was quite amazed at the way this spirit and related attitudes developed on both sides, with little effort at more than non-constructive bitching on both sides in reaction.

3. I have no detailed suggestions on working this out, but I would recommend that the portion of the course devoted to electronic/technical gear, etc., either be expanded to include student practice in specific exercises or be limited to a fast "familiarization" conducted all in one brief time frame. I felt quite frustrated when it seemed, because of the large amount of time and "orientation" devoted to these topics, that we would indeed be using this gear... in field exercises of the off-base type, and then found that we would not be doing so.

4. As previously suggested to Tradecraft instructors, I would have found it quite helpful to be included in one of perhaps seven or eight small groups of students, accompanied in town on one or more field trips by an instructor who could point out on-the-spot various pluses and minuses in specific town sites from a tradecraft point of view.

5. [redacted] per the post-[redacted] critique, this exercise probably could better be placed far earlier in the BOC. I would recommend placing it in the same period as the [redacted] (initial phases) exercise. Further, I would recommend expanding the "scenario" to allow [redacted] penetration and political action participation. Both measures would raise the political action and CI sensitivities of all students for later exercises. At the same time, it would greatly heighten the [redacted]' sense of participation.

6. The [redacted] and AOC surveillance exercises might well be combined, both to allow greater time for coverage of other subject matters (still in the tradecraft area; e.g., see para 4) and to allow better/more effective coordination on the AOC-surveillance end. As it turned out, I believe both AOCers and BOCers felt more frustration than anything else following the AOC surveillance exercise.

7. In short, I have no bones to pick either with staff or course content, but instead some suggestions regarding allotments of emphasis and time. Most of these, in fact, result more from my personal differences in outlook, etc., and I am quite ready to admit that the BOC may well be tailored properly at present to meet the needs/desires of the majority. (I, for example, would have liked to have had more hand-gun, etc., training, but I know that most of the class already had "had that up to here". I know, too, that this type of training is not that which reasonably would find application in the CO's everyday life.)

25X1A9a 8. Finally, I would like to express my appreciation of the "counselor system" and to credit this system with much of the result in bringing home the over-all teaching points to be made in any course of this type. I am particularly appreciative of the efforts of my own counselor and (I take special pleasure in imagining the expression on your face, and the utterances on your lips, by the time you get to read this, Mr. Counselor...) I still think he should forget about retirement and plan to stay on.... no matter what.

